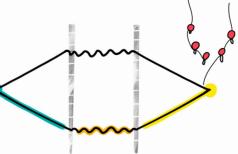


same. When Dee Hock led the team that created the VISA card, he named **the Chaordic Path**. Working between order and participatory practice is most valuable control refines what we're doing, but brings more of the innovation arises and new practice is created. This is where Working between chaos and order is where



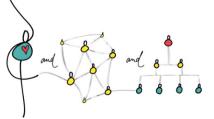
being practiced? What agreements will help you to stay together until your vision is realised? Breath holds the rest of the pattern. Who are your eagles? How are the roles of sensei and steward applying powerful questions, working with stories, groundwork and so much more to do. The 8th The Breath Pattern repeats itself over an engagement. At each stage there is hosting, harvesting,

## The Chaordic Path

## Complementary world views • It comes from a good place: At the heart of AoH is people-centered practice. It is about returning to ways that humans have

practiced to live and work well together.

 Nature is a guide about how living systems work. Nature seeks diversity, is intent on finding what works, cannot be controlled, changes with a new understanding of itself. AoH is about the living system working with and complementing mechanistic structures.



See Meg Wheatley's work for more on living systems & complexity.

## The Breath Pattern

The Fourfold Practice

Fourfold Practice is a holon, meaning that each

HOST

OTHERS

HOST YOURSELF

BE HOSTED

practice incorporates and moves beyond the

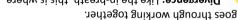
The Art of Hosting is more than a set of

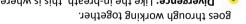
methods, it is an on-going practice. The

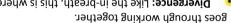
one it follows.

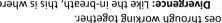
COMMUNITY

- - The Breath Pattern names the stages a group
- goes through working together.









Divergence: Like the in-breath, this is where •

## a group begins to explore different

# berspectives

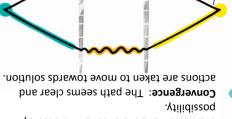
# •

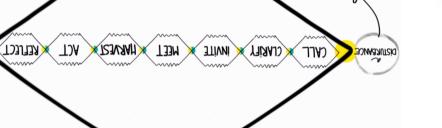
Emergence: Also known as the

some people ito not know the answer or Groanzone.It can teel uncomtortable tor

# the outcome. Others feel exhilarated by

- ·γtilidizsoq
- convergence: The path seems clear and





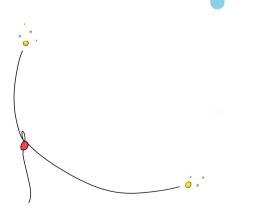
The 8 Breaths of Process Architecture

Pocket Guide to

HOSTING

**Practices** 

Hosting & Harvesting Conversations & Work That Matters



www.artofhosting.org www.artofhosting.ning.com

How do I take my

*practice* further **(** 

RESULT

Text/Layout: Mary Alice Arthur, www.getsoaring.com Illustrations: Viola Tschendel Clark, www.violatschendel.com

Refer back to your Art of Hosting workbook for full details on methods. Keep practicing!

## What do I need to remember

Pro Action Caté





Collective Story Harvest

Can work with Cate tormat for group harvest

e utiw does (yisuoanetiumis saitots algum

(including Witness). Work with storytellers

• Can be 1 - 3 stories with a full group or

harvest — create up to 7 listening arcs

Ask: What is the need? Select stories

accordingly. Decide on what you want to

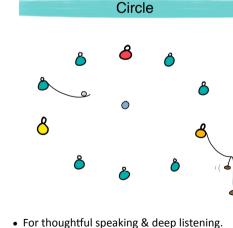
A tool for collective sense & meaning making

HENTER

to prepare and host them.

isou

LISTENERS



• Welcome, framing, check-in, process, check

Set chairs in a circle, talking piece (could also

Intention for meeting is at the centre, speak

Roles: Host, Guardian, Harvester

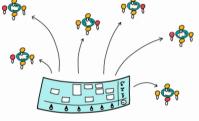
be called the listening piece), bell

to/through the centre. Slow down!

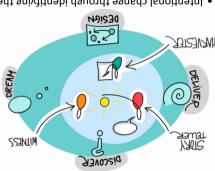
World Café

## Open Space

out



- what matters, agenda created by Time & space to be in conversation about
- agaidmud 4 principles, Law of Two Feet, Butterfly & sinedioiried
- the marketplace & spaces, open space Space works, pose the question, tell about Welcome to the circle, introduce how Open
- Converge to harvest together



- best of "what is" to pursue "what might be". Intentional change through identifying the
- of us at our best Based on 1:1 interviews that harvest stories
- Identifying the focus, then Discover, Dream,
- The question is a tateful choice, it creates the Design, Deliver
- อธินธทว • A simple as a question, as big as systemic road we travel and where we might end up

# ی 😵 نے \_LSOH-

- tocused input on projects or initiatives. Creates a space where people can get • A blend of Open Space & World Café.
- change each round. seated, participants move between tables, fight to tables of tables), let them get topics (divide tull group by 4 to find Check in, invite project callers to put forward
- Solution in the second project? What are my next steps? What help 3: What am I learning about myself/the duestion?: What is missing? Kound 2: What is missing? Round 1: What is the quest behind the

- - REAM
    - - Appreciative Inquiry

- A network of collective dialogue around questions that matter
- Create hospitable space, explore questions that matter, encourage everyone's participation, harvest
- 4 5 people at each café-sized table, World Café etiquette, pens for every person
- Allow time for group harvest



- 1. Make a double-sided photocopy of the PDF.
- 2. Use a pair of scissors to carefully slit open the paper along the black line running down the centre.
- 3. Fold the paper carefully in half lengthwise and crease it. Then fold it in half again, so you can see two of the parts. And in half again, so you can just see the title page. You have now made all the creases.
- 4. Holding it lengthwise with the slit facing up and your hands at each end with your thumb and forefinger pressing together — push the sides towards the middle, causing the two sides to bend outwards like a tunnel and form a cross. Now you can crease them and you'll see the front and back page and crease it into a little book.
- 5. If you want to view the opposite side, just fold it over the other way and crease the paper in that direction.
- 6. Now you have a Zine with two sides to learn from. Have fun!

